



LAPORAN PELAKSANAAN KERJA KOMITE AUDIT

Sepanjang tahun 2020, dan sesuai dengan tugas dan wewenang yang diberikan, komite audit telah melaksanakan beberapa kegiatan antara lain :

1. Melaksanakan supervisi kegiatan audit umum yang dilaksanakan oleh auditor independen atau kantor akuntan publik yang telah ditunjuk untuk tahun buku 2019.
2. Melaksanakan penelaahan dan *review* kinerja keuangan bulanan perusahaan, dan menyampaikan hasil *review* dimaksud sebagai bahan masukan kepada Dewan Komisaris/Pengawas.
3. Melaksanakan evaluasi bersama dengan satuan pengawas internal (SPI) atas kegiatan operasional dan pengelolaan keuangan perusahaan di tingkat cabang dan SBU.
4. Komite, bersama SPI, menyusun perencanaan, pengadaan, dan pelaksanaan audit umum atas laporan keuangan untuk tahun buku 2020.

Secara umum, keseluruhan kegiatan telah berjalan dengan baik. Namun demikian, sebagai upaya meningkatkan penerapan prinsip-prinsip *good corporate governance*, terdapat beberapa hal yang perlu dilakukan atau ditingkatkan, antara lain :

1. Pelaksanaan pengawasan internal berbasis risiko. Identifikasi risiko dan penyusunan *risk register* perlu ditingkatkan agar dapat dijadikan sebagai pendekatan atau basis pengawasan internal. Pendekatan diharapkan dapat meningkatkan efektifitas dan efisiensi dari pencapaian dilaksanakannya pengawasan internal yaitu 1) kepatuhan pada peraturan yang berlaku baik peraturan internal maupun dari eksternal perusahaan, 2) meningkatkan akuntabilitas, transparansi, dan kevalidan data-data laporan keuangan, dan 3) memberikan nilai tambah bagi perusahaan, seperti peningkatan kepercayaan para pemangku kepentingan (*stakeholders*).
2. Pengelolaan piutang perusahaan perlu ditingkatkan kembali agar tidak menjadi beban perusahaan di masa datang. Dengan adanya pandemi COVID 19, piutang usaha perlu dikelola dengan baik karena risiko ketidaktertagihan besar. Piutang usaha perlu disinergikan dengan karakter pelanggan sehingga risiko gagal bayar piutang dapat dimitigasi dengan baik.

PENILAIAN KINERJA KOMITE AUDIT

Bawa hasil penilaian Dewan Komisaris terhadap kinerja yang Komite Audit selama menjalankan tugas sebagai Anggota Komite Audit adalah baik.

AUDIT COMMITTEE ACTIVITIES IMPLEMENTATION REPORT

Throughout 2020, and in accordance with the duties and authorities given, the audit committee has carried out several activities, including the following:

1. Supervising general audit activities carried out by independent auditors or appointed public accounting firms for the 2019 fiscal year.
2. Carrying out review and the Company's monthly financial performance review, as well as submitting the review results as input to the Board of Commissioners/Supervisors.
3. Carrying out joint evaluations with the internal control unit (ICU) on operational activities and financial management of the Company at the branch and SBU levels.
4. The Committee, together with ICU, prepares the planning, procurement, and general audit of the financial statements for the 2020 fiscal year.

In general, all activities have been running well. However, as the effort to improve the application of the good corporate governance principles, there are several things needing to be taken or improved, including the following:

1. Implementation of risk-based internal control. Risk identification and preparation of risk registers need to be improved so as to be able to be used as the approach or basis for internal control. The approach is expected to increase the effectiveness and efficiency of the achievement of the internal control implementation, namely 1) compliance with applicable regulations both internal and external to the Company, 2) increasing accountability, transparency, and validity of financial statement data, and 3) providing added value for the Company, such as increasing stakeholder trust.
2. The management of the Company's receivables needs to be improved so as not turn into burden on the Company in the future. With the COVID-19 pandemic, trade receivables need to be managed properly since the risk of uncollectibles is high. Accounts receivable need to be synergized with the customer character so that the risk of default on receivables can be mitigated properly.

AUDIT COMMITTEE PERFORMANCE ASSESSMENT

Whereas the results of the Board of Commissioners assessment of the Audit Committee performance while carrying out their duties as the Audit Committee members are good.